Basic classes	Code in the study plan	ECTS
Nazwa zajęć	SMII-23	3

Education profile	Practical	
Faculty and field of study	Faculty of Physical Education, Chair of	
	Management, Organisation and Economy	
Studies program in which the	SPORT	
subject is realized		
Professor's name	Prof. Monika Piątkowska/ dr Sylwia Gocłowska	
	/ dr Inga Maruszyńska- Małachowska	
	monika.piatkowska@awf.edu.pl/	
	sylwia.goclowska@awf.edu.pl/	
	inga.maruszynska@awf.edu.pl	
Level of studies (eg. bachelor,	Master	
master)		
Study year and semester	1	
Language	English	
Method of realization	Stationary	
(stationary/ distance learning)		
Lectures/classes hours	45	
Form of passing classes	Test + project	
Type of subject	Facultative	
(obligatory/ facultative)		
Prerequisites	Knowledge about general concept of marketing	

### DETAILED INFORMATION

#### Course aims and objectives

A1	1.Providing students with knowledge about the specifics of relationship marketing in the context of other business operation concepts.
A2	2. Equipping students with the skills to analyze the customer lifecycle, satisfaction, and loyalty, taking into account marketing decisions made at each phase. Developing the ability to establish relationships with stakeholders of sports organizations
A3	3. Equipping students with the skills to measure the strength and nature of relationships between entities in sport, as well as the impact of marketing on enhancing relational attractiveness.

## LEARNING OUTCOMES IN KNOWLEDGE, SKILLS AND SOCIAL COMPETENCES FOR CLASSES

Learning outcome	arning outcome Subject's learning outcomes	
	KNOWLEDGE	
K_W07	P_W01 Student is able to define the specificity and value of the	
	relationship marketing concept and identify stakeholder groups within the organization's environment.	
K_W07	P_W02 Student knows the stages of the customer lifecycle and is able to	
	present key marketing decisions at each stage.	
SKILLS		
K_U02	P_U01 Student has the ability to measure key indicators of relationship	
K_U05	strength and to identify the consequences of customer (dis)satisfaction	
K_U08 and loyalty.		
K_U02	P_U02 Student is able to identify marketing tools used to build and deliver	
K_U08	value within the business–customer relationship.	
SOCIAL COMPETENCES		
1/ 1/0.4	P_K01 Student understands the need to enhance managerial	
K_K04	competencies relevant to their profession.	
K_K06	P_K02 Student is able to solve specific problems arising from customer	
_	relations within the organization.	

### SUBJECT PROGRAM CONTENT DIVISION BY FORMS OF IMPLEMENTATION

FORM (	OF CLASSES – LECTURE - subject	Reference to subject- specific learning outcomes
L1	Presentation of the course topics and conditions for passing the subject. Practical	P_W01
	familiarization of students with the principles	
	and methods of work ensuring occupational	
	health and safety (OHS) during activities	
	involving the use of technical devices,	
	equipment, and/or without them.	
L2	The origins of relationship marketing. Customer	P_W01
	orientation versus other business orientations in	
	contemporary enterprises.	
L3	The essence and assumptions of the	P_W01
	relationship marketing concept.	
	Implementation and stages of relationship	
	marketing. Benefits and limitations of	
	relationship marketing.	

L4	Characteristics of selected models in	P_W01
L-T	relationship marketing. Subject-oriented	1 - 1 - 1 - 1
	approach.	
L5	Graves' Spiral Dynamics. Value model in the	P_W01
	organization and relationship marketing.	1 - 1 - 1
	Value and the customer as the starting point for	
	marketing activities. Definition and application	
	of the customer lifecycle.	
L6	Measuring customer value. Components and	P_W01
	determinants of customer lifetime value.	P_W02
L7	Definition and effects of loyalty. Characteristics	P_W01
	of customer loyalty.	P_K02
L8	Loyalty models. Methods of measuring loyalty.	P_W02
L9	Satisfaction as the main determinant of loyalty	P_W02
		P_K02
L10	Typology of customers in the context of their	P_W02
	satisfaction and loyalty.	P_K02
L11	Methods for measuring customer satisfaction.	P_W02
L12	Marketing decisions and actions aimed at	P_W02
	building customer loyalty.	
L13	The marketing mix at different stages of the	P_W02
	customer lifecycle.	P_K02
L14	Customer Relationship Management (CRM)	P_W01
	systems.	
		I D \\/\01
L15	Internal marketing and human resource	P_W01
L15	Internal marketing and human resource management.	
	management.	Reference to subject-
		Reference to subject- specific learning
FORM O	pr CLASSES – CLASSES – subject	Reference to subject- specific learning outcomes
	management.  OF CLASSES – CLASSES – subject  Critique of the traditional marketing concept.	Reference to subject- specific learning outcomes P_W01
FORM O	DF CLASSES – CLASSES – subject  Critique of the traditional marketing concept. Specificity of transactional and relationship	Reference to subject- specific learning outcomes
FORM C	PF CLASSES – CLASSES – subject  Critique of the traditional marketing concept. Specificity of transactional and relationship marketing	Reference to subject- specific learning outcomes P_W01 P_K01
FORM O	DF CLASSES – CLASSES – subject  Critique of the traditional marketing concept. Specificity of transactional and relationship	Reference to subject- specific learning outcomes P_W01
FORM C	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing Analysis of the interaction process between the	Reference to subject- specific learning outcomes P_W01 P_K01
FORM C	DF CLASSES – CLASSES – subject  Critique of the traditional marketing concept. Specificity of transactional and relationship marketing  Analysis of the interaction process between the company and the customer. Strength and value of the relationship  Characteristics of consumer and company behavior	Reference to subject- specific learning outcomes P_W01 P_K01
C1	DF CLASSES – CLASSES – subject  Critique of the traditional marketing concept. Specificity of transactional and relationship marketing  Analysis of the interaction process between the company and the customer. Strength and value of the relationship  Characteristics of consumer and company behavior types at each level of relationship marketing, based	Reference to subject- specific learning outcomes P_W01 P_K01 P_U02 P_K01
C1 C2 C3	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing Analysis of the interaction process between the company and the customer. Strength and value of the relationship Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example	Reference to subject- specific learning outcomes P_W01 P_K01  P_U02 P_K01  P_U02
C1	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing Analysis of the interaction process between the company and the customer. Strength and value of the relationship Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example Characteristics of the six markets model, based on a	Reference to subject- specific learning outcomes P_W01 P_K01 P_U02 P_K01
C1 C2 C3 C4	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing Analysis of the interaction process between the company and the customer. Strength and value of the relationship Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example Characteristics of the six markets model, based on a selected example	Reference to subject- specific learning outcomes P_W01 P_K01  P_U02 P_K01  P_U02 P_U02
C1 C2 C3	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing Analysis of the interaction process between the company and the customer. Strength and value of the relationship Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example Characteristics of the six markets model, based on a selected example Characteristics of the relationship between the buyer	Reference to subject- specific learning outcomes P_W01 P_K01  P_U02 P_K01  P_U02
C1 C2 C3 C4	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing Analysis of the interaction process between the company and the customer. Strength and value of the relationship Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example Characteristics of the six markets model, based on a selected example	Reference to subject- specific learning outcomes P_W01 P_K01  P_U02 P_K01  P_U02 P_U02
C1 C2 C3 C4	DF CLASSES – CLASSES – subject  Critique of the traditional marketing concept. Specificity of transactional and relationship marketing  Analysis of the interaction process between the company and the customer. Strength and value of the relationship  Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example  Characteristics of the six markets model, based on a selected example  Characteristics of the relationship between the buyer and the company. The loyalty ladder according to	Reference to subject- specific learning outcomes P_W01 P_K01  P_U02 P_K01  P_U02 P_U02
C1 C2 C3 C4 C5	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing Analysis of the interaction process between the company and the customer. Strength and value of the relationship Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example Characteristics of the six markets model, based on a selected example Characteristics of the relationship between the buyer and the company. The loyalty ladder according to Christopher, Payne, and Ballantyne. Operation of a company within the relationship-oriented approach according to Kotler. Relationship lifecycle	Reference to subject- specific learning outcomes P_W01 P_K01 P_U02 P_K01 P_U02 P_U02 P_U02 P_U02
C1 C2 C3 C4	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing Analysis of the interaction process between the company and the customer. Strength and value of the relationship Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example Characteristics of the six markets model, based on a selected example Characteristics of the relationship between the buyer and the company. The loyalty ladder according to Christopher, Payne, and Ballantyne. Operation of a company within the relationship-oriented approach according to Kotler. Relationship lifecycle Marketing decisions and actions at various stages of	Reference to subject- specific learning outcomes P_W01 P_K01  P_U02 P_K01  P_U02  P_U02  P_U02  P_U02
C1 C2 C3 C4 C5	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing Analysis of the interaction process between the company and the customer. Strength and value of the relationship Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example Characteristics of the six markets model, based on a selected example Characteristics of the relationship between the buyer and the company. The loyalty ladder according to Christopher, Payne, and Ballantyne. Operation of a company within the relationship-oriented approach according to Kotler. Relationship lifecycle	Reference to subject- specific learning outcomes P_W01 P_K01  P_U02 P_K01  P_U02  P_U02  P_U02  P_U02  P_U02
C1 C2 C3 C4 C5	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing  Analysis of the interaction process between the company and the customer. Strength and value of the relationship  Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example  Characteristics of the six markets model, based on a selected example  Characteristics of the relationship between the buyer and the company. The loyalty ladder according to Christopher, Payne, and Ballantyne. Operation of a company within the relationship-oriented approach according to Kotler. Relationship lifecycle  Marketing decisions and actions at various stages of the customer lifecycle	Reference to subject- specific learning outcomes P_W01 P_K01  P_U02 P_K01  P_U02  P_U02  P_U02  P_U02  P_U02  P_U02  P_K01
C1 C2 C3 C4 C5	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing  Analysis of the interaction process between the company and the customer. Strength and value of the relationship  Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example  Characteristics of the six markets model, based on a selected example  Characteristics of the relationship between the buyer and the company. The loyalty ladder according to Christopher, Payne, and Ballantyne. Operation of a company within the relationship-oriented approach according to Kotler. Relationship lifecycle  Marketing decisions and actions at various stages of the customer lifecycle  Application of the Customer Lifetime Value (CLV)	Reference to subject- specific learning outcomes P_W01 P_K01  P_U02 P_K01  P_U02  P_U02  P_U02  P_U02  P_U02
C1 C2 C3 C4 C5	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing  Analysis of the interaction process between the company and the customer. Strength and value of the relationship  Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example  Characteristics of the six markets model, based on a selected example  Characteristics of the relationship between the buyer and the company. The loyalty ladder according to Christopher, Payne, and Ballantyne. Operation of a company within the relationship-oriented approach according to Kotler. Relationship lifecycle  Marketing decisions and actions at various stages of the customer lifecycle  Application of the Customer Lifetime Value (CLV) concept in managerial practice. Other indicators for	Reference to subject- specific learning outcomes P_W01 P_K01  P_U02 P_K01  P_U02  P_U02  P_U02  P_U02  P_U02  P_U02  P_K01
C1 C2 C3 C4 C5	Critique of the traditional marketing concept. Specificity of transactional and relationship marketing  Analysis of the interaction process between the company and the customer. Strength and value of the relationship  Characteristics of consumer and company behavior types at each level of relationship marketing, based on a selected example  Characteristics of the six markets model, based on a selected example  Characteristics of the relationship between the buyer and the company. The loyalty ladder according to Christopher, Payne, and Ballantyne. Operation of a company within the relationship-oriented approach according to Kotler. Relationship lifecycle  Marketing decisions and actions at various stages of the customer lifecycle  Application of the Customer Lifetime Value (CLV)	Reference to subject- specific learning outcomes P_W01 P_K01  P_U02 P_K01  P_U02  P_U02  P_U02  P_U02  P_U02  P_U02  P_K01

C9	Use of customer loyalty indicators in managerial practice. Identification of implications for marketing activities	P_U01
C10	The relationship between customer satisfaction and loyalty and its marketing implications	P_U01
C11	Customer typology in the context of their satisfaction and loyalty	P_U01 P_U02
C12	Use of customer satisfaction indicators in managerial practice. Complaint and grievance analysis in relation to the customer lifecycle	P_U01
C13	The effectiveness of specific marketing tools depending on customer type and product – selected examples	P_W02 P_U02 P_K01
C14	CRM as a business strategy. Benefits and failures in CRM implementation	P_W01 P_U02 P_K01
C15	Levels of value in organizations; teal organizations in the context of relationship marketing	P_W01 P_U02 P_K01

#### PLANNED METHODS/FORMS/TEACHING MEANS

Program content	Teaching methods/forms	
Lectures	Lecture-based method (discussion of case	
	studies along with practical examples)	
Classes	Interactive methods including discussion,	
	teamwork, case studies, hands-on activities,	
	and role-playing scenarios related to sales	
	and customer relations.	
<b>Teaching resources:</b> Computer, multimedia projector, thematic presentations		

### METHODS OF VERIFYING THE EXPECTED LEARNING OUTCOMES ACHIEVED BY THE STUDENT

Learning outcomes for classes	Assessment methods
P_W01, P_W02	Attendance control and a summative
	assessment in the form of a final test
P_U01,P_U02	Attendance control, active participation in
P_K01, P_K02	discussions and in-class activities,
	completion of a final assignment, and a final
	written test

#### **CONDITIONS FOR PASSING CLASSES:**

COURSE COMPLETION REQUIREMENTS:

Assessment criterion: It is obligatory to be present during the classes (frequency at least80%). The condition for passing the course is a positive assessment of the written test (asatisfactory grade - at least 60%) and positive evaluation of the prepared projects/tasks.

Grading scale for the final test (point-based system):

5.0 - 100-90%

4.5 – 89–85%

4.0 - 84-75%

3.5 - 74-70%

3.0 - 69-60%

#### SAMPLE ASSESSMENT/EXAMINATION TOPICS

- 1. Origins and definition of relationship marketing
- 2. Determinants of customer satisfaction and loyalty
- 3. Customer lifecycle stages and marketing decisions at each phase
- 4. CRM functions, types, and examples of applications
- 5. The CLV concept and its practical application
- 6. Customer satisfaction and loyalty research practical calculation skills and market implications
- 7. Relationship marketing models types and key assumptions

#### **ENGLISH BIBLIOGRAPHY**

Basic	Buhler A., Nufer G. <i>Relationship Marketing in Sports</i> . New York, Routledge 2012.
Additional	Buhler A., Nufer G. International Sports  Marketing: Principles and Perspectives. Erich Schmidt Verlag, Berlin 2014,

#### **SELF STUDY**

Full-time studies		
Number of hours to complete the activity	ECTS	Type of activity
45	1,8	Contact classes
10	0,4	Students' preparations of the presentations
15	0,6	Self-study as preparation to the written exam
5	0,2	Self-study as reading text prepared by the teacher
75	3	

# Number of ECTS points that a student obtains in classes developing practical skills: 1

Author of the class card:	Name, surname and email	
	Inga Maruszyńska-Małachowska	
	inga.maruszynska@awf.edu.pl	
Date:	16/04/25	